


Combating illegal dumping in Rural and Urban areas

Marr Christian

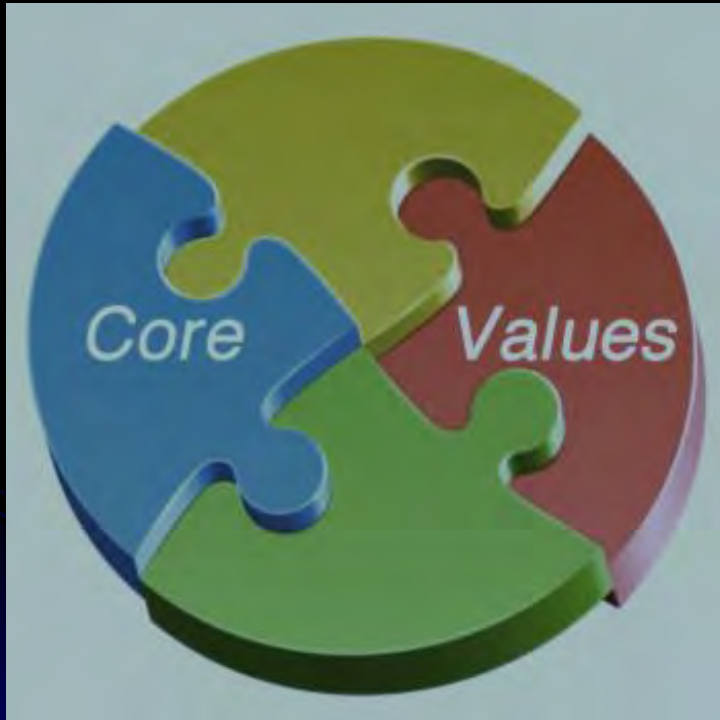
Code Enforcement Division Manager

City of San Bernardino

Road map for our time together

- CORE VALUES – a new paradigm
 - Scope of the problem
 - Training
 - Enforcement strategies and options
 - Implementation - LEADERSHIP
- 

CORE VALUES

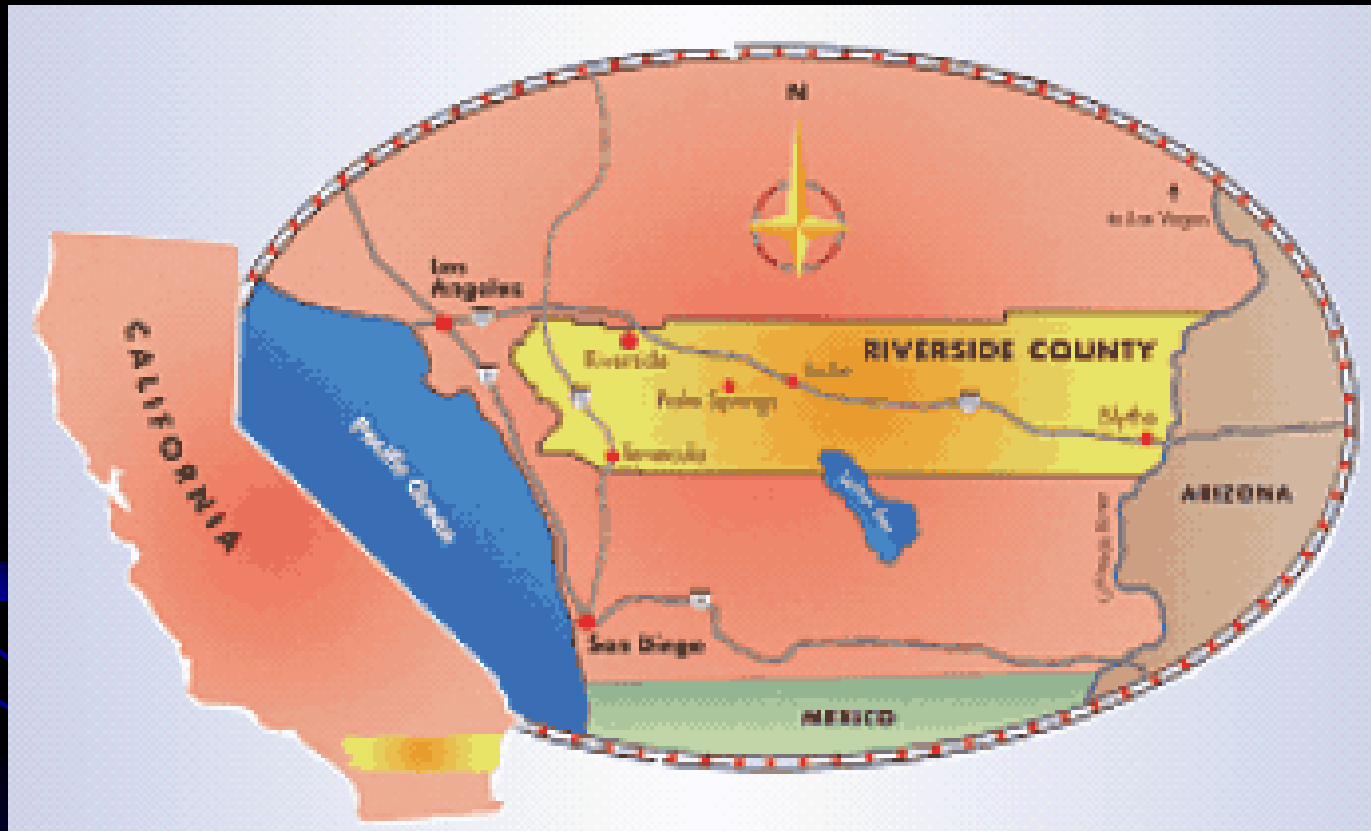


Purpose – the why? –
enhance public safety and
quality of life

Mission – the how? – fair
enforcement of laws and
codes (collaborative justice)

Vision – the where? –
communities and
neighborhoods throughout
your jurisdiction

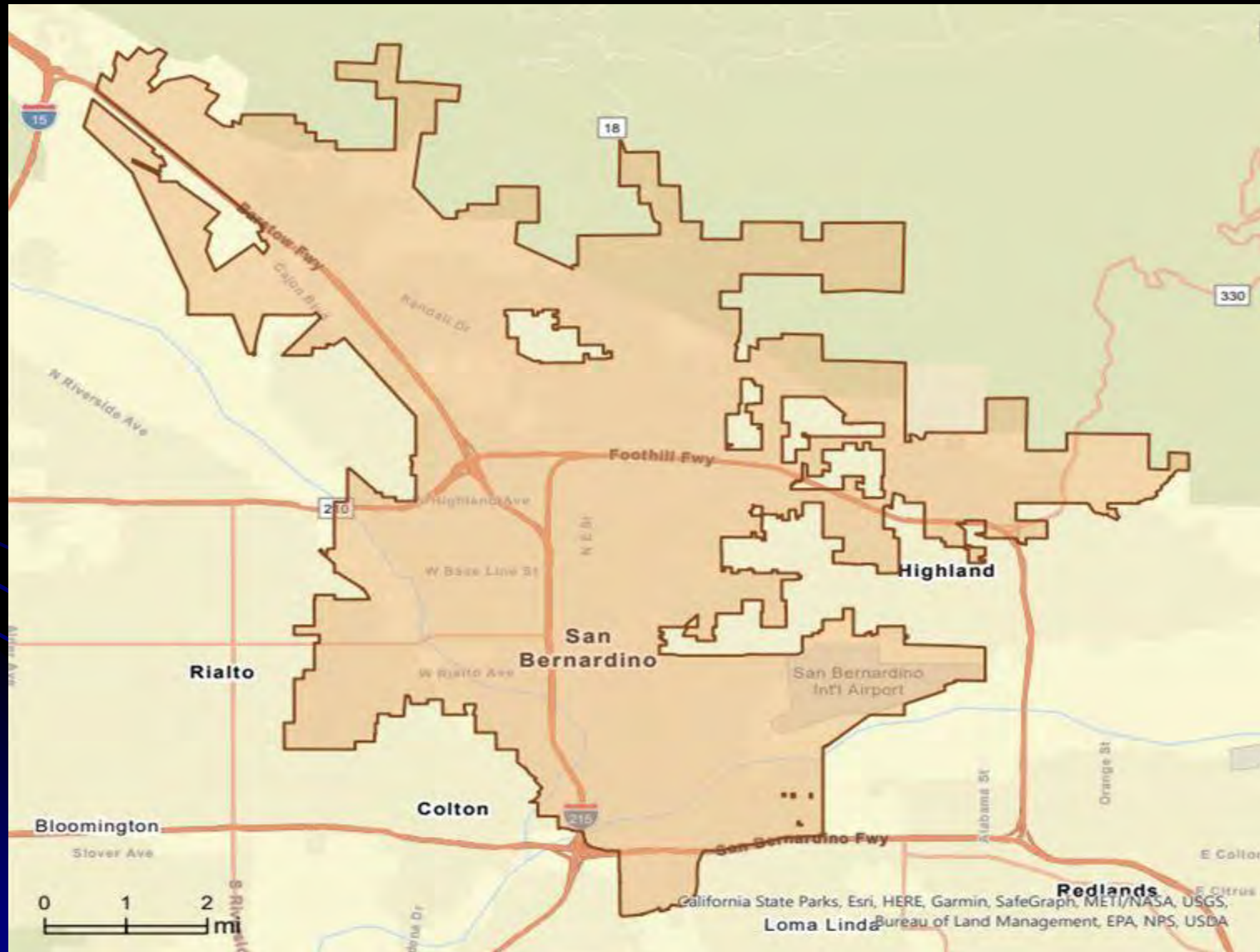
Riverside County



Scope of Problem - Rural

- **2nd Largest County in CA & 2nd Fastest Growing in the Nation**
 - Over 7,200 square miles in area
 - 6,531 in the Unincorporated section
- **256,767 Parcels in the Unincorporated area**
 - 167,496 Improved parcels
 - 89,271 Unimproved parcels
- **2 Million people live in Riverside County**
 - Over 500,000 in the Unincorporated area

City of San Bernardino



Scope of Problem - Urban

- **Over 62.24 square miles in area**
- **220,813 Population**
 - 238,609 daytime population
- **Over 30,000 renters**
 - Approximately 900 multi-family rental units
 - Approximately 3,000 single family rental units

What is Code Enforcement in San Bernardino City?

Past –

**Linear approach thru administrative routes;
overwhelmed officers, overwhelmed city attorney
and cumbersome legal process & PANDEMIC**

Present –

**Parallel approach thru administrative, criminal
and civil remedies, adjusted officer case load and
sharpened legal process**

Neighborhood Enforcement Teams

In response to constituent complaints relating to blighted conditions, Neighborhood Enforcement Teams respond and investigate concerns regarding health and safety, zoning, and public nuisances as well as other code violations.



Public Nuisance



Vehicle Abatement

Public Nuisance



Suspected Illegal activity
Perimeter surveillance cameras

Public Nuisance



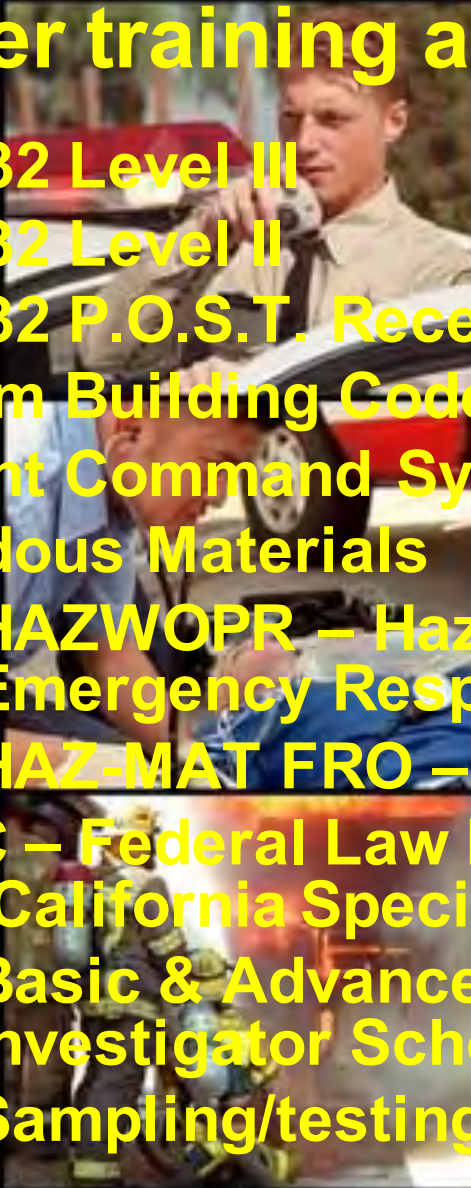
Identify the stake-holders

Code Enforcement, Law Enforcement, Animal services, Social Services, etc

Training (Budget)

Officer training and certification:

- P.C. 832 Level III
- P.C. 832 Level II
- P.C. 832 P.O.S.T. Recertification
- Uniform Building Code Certification
- Incident Command System - ICS 100, 200
- Hazardous Materials
 - HAZWOPR – Hazardous Waste Operation & Emergency Response
 - HAZ-MAT FRO – First Responder Operational
- FLETC – Federal Law Enforcement Training Center @ CSTI (California Specialized Training Institute)
 - Basic & Advanced Environmental Crime Investigator School
 - Sampling/testing

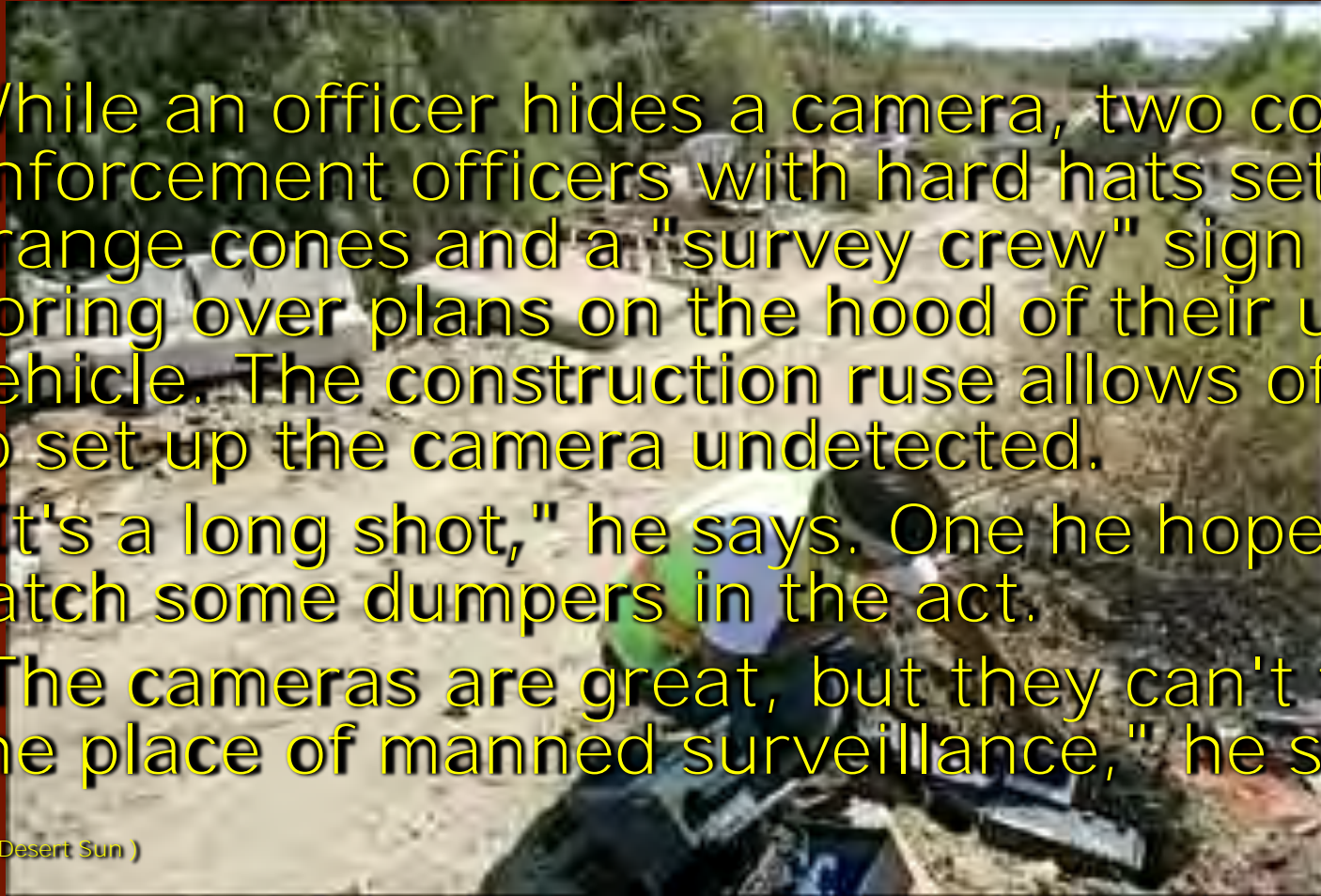


While an officer hides a camera, two code enforcement officers with hard hats set out orange cones and a "survey crew" sign before poring over plans on the hood of their utility vehicle. The construction ruse allows officers to set up the camera undetected.

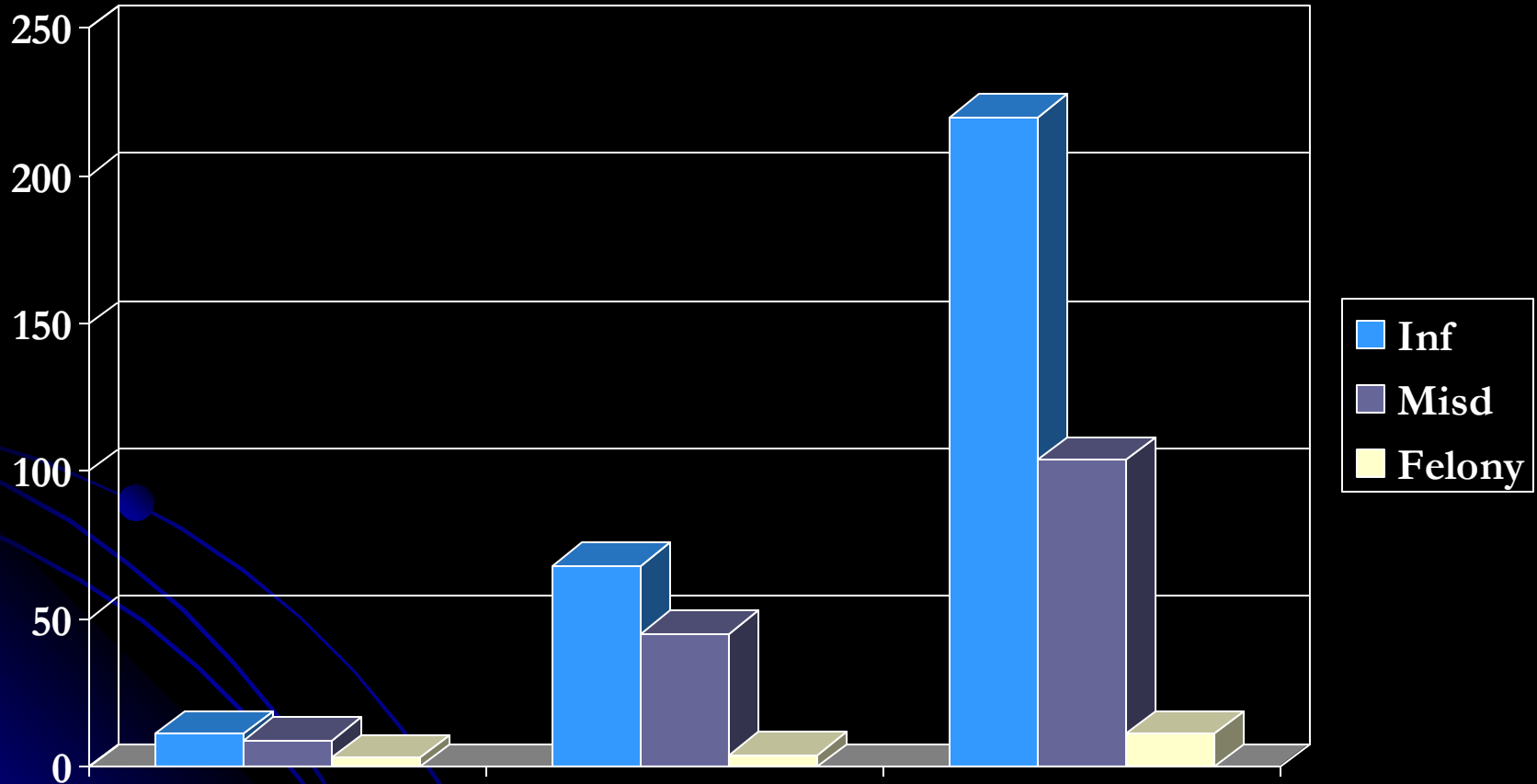
"It's a long shot," he says. One he hopes will catch some dumpers in the act.

"The cameras are great, but they can't take the place of manned surveillance," he says.

(ref. Desert Sun)



Dumping Statistics



Illegal Dumping



Household trash

Illegal Dumping



***17 counts of Commercial dumping
Suspect identified from one piece of mail***

Hazardous Material Dumping Investigation



Hazardous materials discovered during a late night patrol

Hazardous Material Dumping Investigation



Officers begin separating materials by flammable, combustibile, reactive and poison.

The unhoused population



The unhoused population



Community Partnerships and Code Enforcement

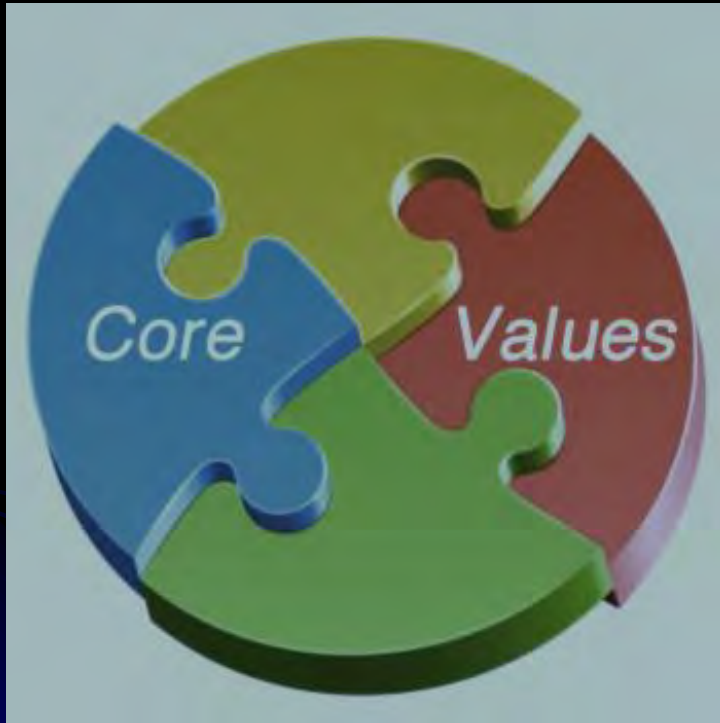
- **Code Enforcement and local law enforcement create a partnership to better serve the community**
- **Community Policing is not a program or a series of programs, but rather a philosophy**
- **Community Policing is the belief that by working together, WE can accomplish what neither can accomplish alone.**
- **By combining efforts communities have seen a reduction in crime and an improvement in their quality of life.**

Community Based Partnerships

A 99 % prosecution success rate came as a result of these community-based programs (cultivating a good witness). Conviction penalties have included monetary fines, confinement sentencing, or probation with search terms.

Code officers were instrumental in the removal of over 40 tons of illegally dumped material.

SHARED CORE VALUES (important)



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A
Change In
Leadership
Philosophy



- Culture changing
- Culture building
- Communicate the WHY

Years of tradition with no progress

The need for leadership

- Every problem is a leadership problem
- Leadership is a people business
- No bad teams, only bad leaders
- Leadership begins with me



Leadership
Looks
Like ...

Leadership

Leadership is a process of ethical influence upon others to achieve common goals

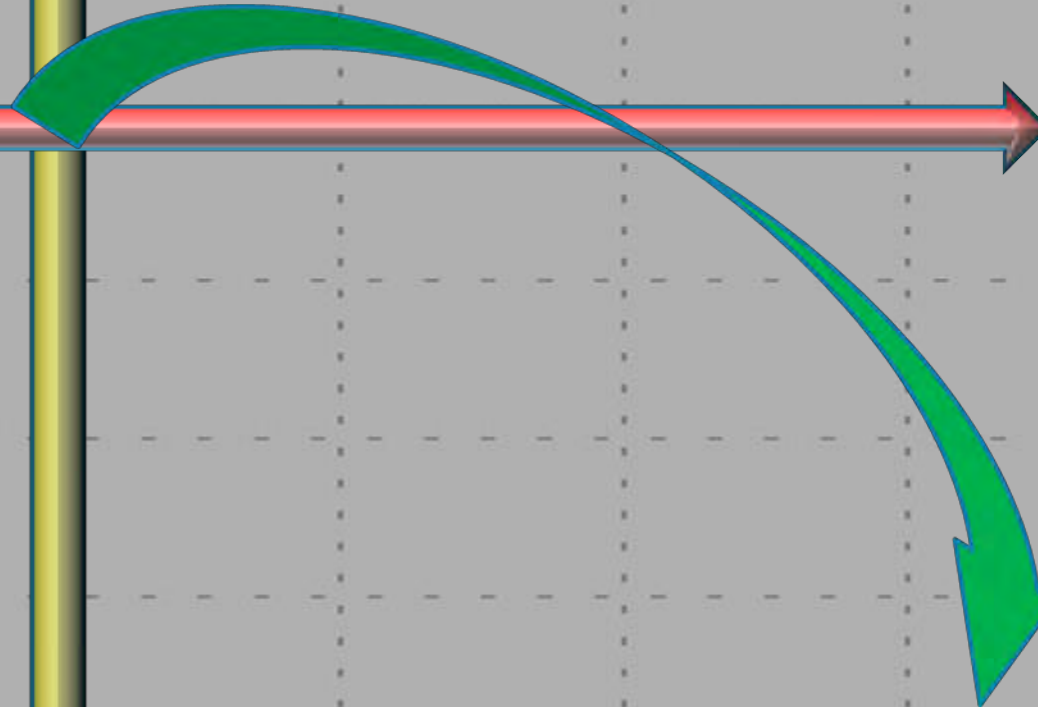
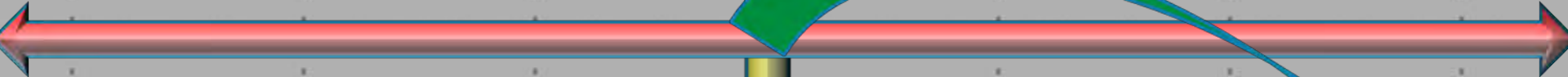
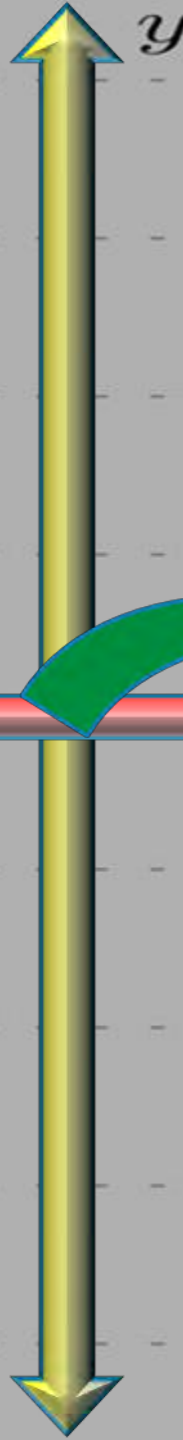
It is the process of building individual and organization capacities to ensure continuous success with focus on purpose, mission, vision and future

Its effectiveness is often reliant upon the **relationships** that exist between leaders and followers, especially with regard to **trust** and **humility**

Leadership should take place vertically, up and down the chain of command

Leadership should take place on the oblique, outside your organization, to community stakeholders, other agencies

Leadership should take place laterally across silos, divisions and working groups



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